Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Issued under	P.A. 2 of 19	68, as	amend			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							
Local Govern		nship	V	Vilage	Cther		Local Government Name Village of McBrides				Cour	nty ntcali	m
Audit Date 3/31/05	Date Opinion Date Date Accountant Report Submitted to State												
accordanc	e with th Statement	ie Sta	ateme	nts of	the Gove	emme	ental Accou	unting Sta	ent and rendered andards Board anigan by the Mic.	(GASB) and	the Uniform	2 Rend	ents prepared in orting Format for
1. We ha	ive comp	lied w	ith the	e Bullet	in for the /	Audit	ts of Local L	Jnits of G	ovemment in Mi	chigan as revis	sed.		
2. We are	e certified	l publ	ic acc	ountan	ts register	red to	practice in	Michigar	1.				
We further comments	affirm the	e follo mmei	wing. ndatio	"Yes" ı ons	responses	s hav	e been disc	closed in t	he financial stati	ements, includ	ling the note	es, or in	n the report of
You must o	heck the	applic	cable	box for	each item	n belo	ow.						
Yes	√ No	1. (Certai	n comp	onent uni	ts/fur	nds/agencie	es of the lo	ocal unit are exc	luded from the	e financial s	tateme	ents.
Yes	Yes No 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980).												
√ Yes	☐ No	3. T	There amend	are in: ded).	stances o	of noi	n-compliand	ce with th	ne Uniform Acco	ounting and B	udgeting A	ct (P.A	A. 2 of 1968, as
Yes	✓ No	4. 1	The lo	ocal un ements	it has vio , or an ord	olated der is	the conditions	tions of e	either an order rgency Municipa	issued under I Loan Act.	the Munici	pal Fir	nance Act or its
Yes	√ No	5. T	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).										
Yes	√ No	6. 1	The lo	cal unit	has been	ı deli	nquent in di	istributing	tax revenues th	at were collec	ted for anot	her tax	king unit.
Yes	✓ No	The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned 7. pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year).											
Yes	✓ No	8. T	he lo		t uses cr								A. 266 of 1995
✓ Yes	☐ No	9. T	he lo	cal unit	has not a	dopt	ed an inves	tment pol	icy as required t	by P.A. 196 of	1997 (MCL	129.95	5).
We have e	nclosed	the fo	ollowi	ing:						Enclosed	To B Forwar		Not Required
The letter of	of comme	nts a	nd red	comme	ndations.					√			required
Reports on	individua	al fede	eral fir	nancial	assistanc	e pro	ograms (pro	gram aud	lits).				
Single Audit Reports (ASLGU).									→				
Certified Publ													
Street Addres	-	reet		, , , , , , , ,					City Cadillac	· · · · · · · · · · · · · · · · · · ·	State MI	ZIP 496	501
Accountant Signature Date 15/3/05													

<u>VILLAGE OF MCBRIDES, MICHIGAN</u> <u>MARCH 31, 2005</u>

MARCH 31, 2005

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July 21, 2005

INDEPENDENT AUDITORS' REPORT

To the Village Council Village of McBrides, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of the Village of McBrides, Michigan, as of and for the year ended March 31, 2005, which collectively comprise the Village's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Village of McBrides, Michigan's, management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Management has not adopted budgets for any of the Village's funds. Accounting principles generally accepted in the United States of America require budget to actual comparisons in connection with the basic financial statements for the General Fund and any major individual special revenue funds.

In our opinion, except for the effects, if any, of not providing budgetary comparisons as described in the preceding paragraph, the basic financial statements referred to above present fairly, in all material respects, the respective financial position, the governmental activities, and each major fund of the Village of McBrides, Michigan, as of March 31, 2005 and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the District has implemented a new financial reporting model as required by the Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* as of April 1, 2004.

The management's discussion and analysis on pages iii through viii is not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepting in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Village of McBrides, Michigan, basic financial statements. The individual fund financial statements and other information are presented for purposes of additional analysis and are not a required part of the basic financial statements. The individual fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cottle & Bishop, P.C.

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MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Management's Discussion and Analysis

The management of the Village of McBrides, Michigan ("the Village") offers this narrative overview and analysis of the financial activities of the Village for the fiscal year ended March 31, 2005 for the benefit of the readers of these financial statements. This management's discussion and analysis is intended to assist the reader in focusing on significant financial issues and to provide an overview of the Village's financial activity. We encourage readers to consider the information presented here in conjunction with the financial statements as a whole, which can be found in this report.

Financial Highlights

Government-Wide

❖ The assets of the Village exceeded its liabilities at the close of this fiscal year by \$107,665 (shown as *Net Assets*), representing an increase of \$11,515 over the previous fiscal year.

Fund Level Financial Highlights

- ❖ As of March 31, 2005, the governmental funds of the Village of McBrides reported combined ending fund balances of \$80,087, of which \$39,124 is unreserved.
- ❖ The unreserved fund balance of the Village's General Fund decreased this year by \$3,035 to \$39,124, or 86.4% of total general fund expenditures.

Overview of the Financial Statements

The Village of McBrides's financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements This report includes government-wide statements as required by GASB Statement Number 34. The *government-wide financial statements* are designed to provide a broad overview of the Village's financial position. The Statement of Net Assets and the Statement of Activities are two financial statements that report information about the Village as a whole, and provide measurements of long-term trends. They are presented using a method of accounting that is similar to a private-sector business.

The *Statement of Net Assets* (Pages 1-2) presents information on all of the Village's assets and liabilities, the difference between the two being reported as the Net Assets of the Village. Over time, increases or decreases in net assets can serve as a useful indicator of whether the financial position of the Village is improving or deteriorating. An increase in net assets would indicate an improvement in financial condition. On the other hand, a consistent decrease over time in net assets may indicate a decline in the financial health of an organization.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

The Statement of Activities (Page 3) gives the information on the revenues and expenses causing the underlying change in the government's net assets during the most recent fiscal year. All changes in net assets are reported as soon as the change occurs, regardless of the timing of related cash flows.

Both of these statements distinguish functions of the Village that are principally supported by property taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or most of their costs through user fees and charges (business-type activities). Governmental activities of the Village include general government, public safety, major and local streets, public works, culture and recreation.

Focus on Funds

Traditional users of governmental financial statements will find the Fund Financial Statements presentation more familiar. The focus has shifted, however, to Major Funds, rather than the previous focus on fund types. The Village's major Governmental Funds include the General Fund, Major Street Fund, Local Street Fund and Garbage and Rubbish Collection Fund.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Each fund is operated similar to a completely separate entity, with its own set of balancing accounts. The Village of McBrides uses fund accounting to ensure compliance with finance-related legal requirements.

Governmental Funds Many of the Village's basic services are reported in the governmental funds. Governmental funds account for essentially the same functions as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. This is known as the modified accrual system of accounting. Under this reporting system, capital items, debt payments and certain other items are treated differently than on the government-wide statements. These items are recorded in the governmental fund statements on the Statement of Revenues, Expenditures and Changes in Fund Balance as an expenditure. No depreciation is recorded on capital items. The balance sheet for governmental funds does not include any capital items or long-term debt. Governmental funds for the Village include the General Fund as well as the Special Revenue funds.

Notes to the Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a complete understanding of the information provided in both the government-wide and the fund financial statements. The notes can be found beginning on Page 8 of this report.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Government-Wide Financial Analysis

The Statement of Net Assets is the first statement in the Government-Wide Financial Statements section of this document. This statement is useful for providing an indicator of the Village's financial position over time. The Net Assets of the Village are \$107,665 at March 31, 2005, meaning that the Village's assets were greater than its liabilities by this amount. As noted earlier, net assets may serve over time as a useful indicator of a government's financial position.

Village of McBrides Net Assets As of March 31, 2005

	Governmental Activities
Current assets	\$ 80,512
Capital Assets, Net of Accumulated Depreciation	27,578
Total Assets	108,090
Current liabilities	425
Net Assets	
Invested in capital assets	27,578
Restricted	40,963
Unrestricted	39,124
Total Net Assets	\$ 107,665

The most significant portion of the Village's Net Assets is the investment in capital assets (e.g. land, buildings, equipment, infrastructure, and others). The Village has \$39,124 in unrestricted Net Assets. These assets represent resources that are available for appropriation, but are limited by Village policies regarding their use.

The total net assets of the Village increased \$11,515 in this fiscal year, which is a good indicator that the Village experienced positive financial growth during the year. As a result, the Village ended the fiscal year in better condition than when the year started.

The following table illustrates and summarizes the results of the changes in the Net Assets for the Village. The condensed information was derived from the Government-wide Statement of Activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Village of McBrides Change in Net Assets For the Fiscal Year Ended March 31, 2005

	Govern Activ			
Revenues				
Program Revenues				
Charges for Services	\$	21,118		
General Revenues				
Property Taxes		6,933		
State Shared Revenue		40,093		
Unrestricted Investment Earnings		1,415		
Total Revenues		69,559		
Expenses Lagislative		2 5 4 5		
Legislative General Government		3,545		
		4,789		
Public Safety		3,958		
Public Works		35,931		
Recreation and Culture		2,893		
Other Functions		3,412		
Unallocated Depreciation		3,516		
Total Expenses		58,044		
Increase (Decrease) in Net Assets		11,515		
Beginning Net Assets		96,150		
Ending Net Assets	\$	107,665		

Governmental Activities

The most significant portion of the revenue for all governmental activities of the Village of McBrides comes from State Shared Revenue (57.6%).

State shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation of portions of the State sales tax and motor fuel and weight taxes. In 2005, the amount of state shared revenue received by the Village once again trended downward, representing declining sales tax collections and discretionary reductions by the State in revenue sharing payments.

The Village's governmental activities expenses are dominated by the Public Works expenses that represent 61.9% of total expenses. The Village spent \$35,931 in FY2005 on Public Works. Expenses in the Major Street Fund (\$9,219) and Local Street Fund (\$4,539) represent a large

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

portion of the Public Works expenditures. General Government Administrative represented the next largest expense at \$4,789 or 8.3% of total expenses within the governmental activities.

Financial Analysis of the Government's Funds

Governmental Activities At the completion of the Village's fiscal year ended March 31, 2005, its governmental funds reported fund balances of \$80,087. Of this amount, \$39,124, or 48.9% is unreserved. The remaining \$40,963 of fund balance of the governmental funds is reserved for specific purposes and is therefore not available for new appropriation.

General Fund – The General Fund is the main operating fund of the Village. The General Fund decreased its fund balance in this fiscal year by \$3,035, bringing the balance to \$39,124.

Major Street Fund – The fund balance of the Major Street Fund ended the year at \$19,872. This was an increase of \$4,861 from the previous year.

Local Street Fund – The fund balance of this fund is at \$20,651, an increase of \$1,355, during this fiscal year.

Garbage and Rubbish Collection Fund – The fund balance of this fund is at \$440, an increase of \$200, during the fiscal year.

Capital Asset and Debt Administration

Capital Assets. The Village's investment in capital assets for the governmental activities as of March 31, 2005 amounted to \$27,578 (net of accumulated depreciation). Capital assets of the Village include any items purchased that cost in excess of \$100 and have an expected useful life of over one year. The Village has invested in a broad range of capital assets, as detailed below:

Village of McBrides Capital Assets as of March 31, 2005

	Governmental Activities		
Buildings \$	11,222		
Land Improvements	16,385		
Machinery and Equipment	18,800		
Furniture and Fixtures	13,837		
Vehicles	17,881		
Subtotal	78,125		
Accumulated Depreciation	(50,547)		
Net Capital Assets	27,578		

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED MARCH 31, 2005

Major capital asset events during FY2005 included the following:

• The Village Hall's parking lot was paved at a total cost of \$11,650.

Long-Term Debt. As of March 31, 2005, the Village had no debt outstanding.

Contacting the Village's Finance Department

This financial report is designed to provide the wide variety of users of this document with a general overview of the Village's finances and demonstrate the Village's accountability for the money entrusted to it. If you have any questions regarding this report or need additional financial information, please direct your requests to the Village of McBrides, PO Box 97, McBride, MI 48852, or call us at (989) 762-9008.

STATEMENT OF NET ASSETS MARCH 31, 2005

	RNMENTAL TIVITIES
<u>ASSETS</u>	
<u>CURRENT ASSETS</u>	
Cash	\$ 75,362
Receivables	
Taxes	1
Accounts	27
Due from Other Governments	 5,122
Total Current Assets	\$ 80,512
CAPITAL ASSETS	
Buildings	\$ 11,222
Land Improvements	16,385
Machinery and Equipment	18,800
Furniture and Fixtures	13,837
Vehicles	 17,881
	\$ 78,125
Less Accumulated Depreciation	 50,547
Net Capital Assets	\$ 27,578
TOTAL ASSETS	\$ 108,090

STATEMENT OF NET ASSETS MARCH 31, 2005

		RNMENTAL TIVITIES
LIABILITIES AND NET ASSETS		_
<u>CURRENT LIABILITIES</u>		
Accounts Payable	\$	257
Deferred Revenue		168
TOTAL LIABILITIES	\$	425
NET ASSETS	•	25.50
Invested in Capital Assets	\$	27,578
Restricted for Major Streets		19,872
Restricted for Local Streets		20,651
Restricted for Garbage and Rubbish Removal		440
Unrestricted		39,124
TOTAL NET ASSETS	\$	107,665
TOTAL LIABILITIES AND NET ASSETS	\$	108,090

STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2005

FUNCTIONS/PROGRAMS PRIMARY GOVERNMENT COVERNMENTAL ACTIVITIES	EX	PENSES	СНА	PROGRAM RGES FOR	NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS TOTALS			
GOVERNMENTAL ACTIVITIES Legislative	\$	3,545	\$	0	\$	0	\$	(3,545)
General Government	φ	4,789	Ψ	13,758	Ψ	0	Ψ	8,969
Public Safety		3,958		13,738		0		(3,958)
Public Works		35,931		7,360		19,810		(8,761)
Recreation and Culture		2,893		0		0		(2,893)
Other Functions		3,412		0		0		(3,412)
Unallocated Depreciation		3,516		0		0		(3,516)
Total Governmental Activities	\$	58,044	\$	21,118	\$	19,810	\$	(17,116)
GENERAL REVENUES Property Taxes State Shared Revenue Unrestricted Investment Earnings								6,933 20,283 1,415
		\$	28,631					
Change in Net Assets							\$	11,515
	NET.	ASSETS -	Beginn	ning of Yea	ar			96,150
NET ASSETS - End of Year							\$	107,665

<u>VILLAGE OF MCBRIDES, MICHIGAN</u> <u>GOVERNMENTAL FUNDS</u>

BALANCE SHEET MARCH 31, 2005

	GENERAL FUND		MAJOR STREET FUND		LOCAL STREET FUND		GARBAGE AND RUBBISH COLLECTION FUND		T	OTALS
<u>ASSETS</u>										
Cash										
Checking	\$	22,943	\$	0	\$	0	\$	581	\$	23,524
Money Market Account		5,938	16	5,253	19,	148		0		41,339
Certificates of Deposit		10,499		0		0		0		10,499
Receivables										
Taxes		1		0		0		0		1
Accounts		0		0		0		27		27
Due from Other Governments		0	3	3,619	1,	503		0		5,122
TOTAL ASSETS	\$	39,381	\$ 19	9,872	\$ 20,	551	\$	608	\$	80,512
LIABILITIES Accounts Payable Deferred Revenue Total Liabilities	\$	257 0 257	\$	0 0	\$	0 0	\$	0 168 168	\$	257 168 425
FUND BALANCE Reserved for:										
Major Streets	\$		\$ 19	9,872		0	\$	0	\$	19,872
Local Streets		0		0	20,			0		20,651
Garbage and Rubbish Collection		0		0		0		440		440
Unreserved:		20.12.1								20.424
Undesignated		39,124		0	Φ.20	0	Φ.	0		39,124
Total Fund Balance	\$	39,124	\$ 19	9,872	\$ 20,	551	\$	440	\$	80,087
TOTAL LIABILITIES AND FUND BALANCE	\$	39,381	\$ 19	9,872	\$ 20,	651	\$	608	\$	80,512

VILLAGE OF MCBRIDES, MICHIGAN GOVERNMENTAL FUNDS

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS $\underline{\mathsf{MARCH}\,31,2005}$

Total Fund Balances for Governmental Funds	\$	80,087
Amounts Reported for Governmental Activities in the		
Statement of Net Assets are Different Because:		
Capital assets used in governmental activities are not		
financial resources and therefore are not reported in the funds.		
Buildings	\$ 11,222	
Land Improvements	16,385	
Machinery and Equipment	18,800	
Furniture and Fixtures	13,837	
Vehicles	17,881	
Accumulated Depreciation	 (50,547)	27,578
NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$	107,665

<u>VILLAGE OF MCBRIDES, MICHIGAN</u> <u>GOVERNMENTAL FUNDS</u>

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

YEAR ENDED MARCH 31, 2005

							GA	RBAGE AND		
			MAJOR		LO	OCAL	RUBBISH			
	GENERAL		STREET		STREET		COLLECTION			
	FUND		FU	FUND F		UND	FUND		T	OTALS
<u>REVENUES</u>								_		
Taxes	\$	6,933	\$	0	\$	0	\$	0	\$	6,933
State Grants		20,283	14	1,001		5,809		0		40,093
Charges for Services		13,758		0		0		7,360		21,118
Interest and Rents		1,251		79		85		0		1,415
Total Revenues	\$	42,225	\$14	1,080	\$	5,894	\$	7,360	\$	69,559
EXPENDITURES										
Legislative	\$	3,545	\$	0	\$	0	\$	0	\$	3,545
General Government		16,439		0		0		0		16,439
Public Safety		3,958		0		0		0		3,958
Public Works		15,013	Ģ	9,219		4,539		7,160		35,931
Recreation and Cultural		2,893		0		0		0		2,893
Other Functions		3,412		0		0		0		3,412
Total Expenditures	\$	45,260	\$ 9	9,219	\$	4,539	\$	7,160	\$	66,178
Net Change in Fund Balances	\$	(3,035)	\$ 4	1,861	\$	1,355	\$	200	\$	3,381
FUND BALANCES - Beginning of Year	r	42,159	15	5,011	1	9,296		240		76,706
FUND BALANCES - End of Year	\$	39,124	\$19	9,872	\$2	20,651	\$	440	\$	80,087

<u>VILLAGE OF MCBRIDES, MICHIGAN</u> <u>GOVERNMENTAL FUNDS</u>

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2005

Net change in Fund Balance - Total Governmental Funds	\$ 3,381
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlays as expenditures in the statement of	
activities. These costs are allocated over their estimated useful lives as	
depreciation in the statement of activities.	
Depreciation Expense	(3,516)
Capital Outlay	 11,650
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ 11,515

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Village of McBrides, Michigan, is a general law village incorporated under the General Village Act of 1895. As required by generally accepted accounting principles, these financial statements present all activities of the Village. Entities for which the Village is considered to be financially accountable are called component units. The Village has no component units.

B. Government-wide and Fund Financial Statements

During fiscal year 2005, the Village adopted GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, as amended by GASB Statements No. 37 and No. 38, and applied those standards on a retroactive basis. GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following three net asset categories.

Invested in Capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed by creditors, grantors, and contributors, or imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets consist of net assets which do not meet the definition of the two preceding categories. Unrestricted net assets are often designated, to indicate that management does not consider them to be available for general operations. Unrestricted net assets often have constraints on resources which are imposed by management, but can be modified or removed.

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

The government-wide focus is more on the sustainability of the Village as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements are similar to the financial statements presented in the previous financial reporting model.

C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

The accounts of the Village are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

The Village of McBrides reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Major Street Fund* is used to account for the financial activity of the streets designated by the State of Michigan as major thoroughfares.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

The *Local Street Fund* receives all local street money paid to the Village by the State, accounts for all construction, maintenance, traffic services, and snow and ice control on all streets classified as local.

The Garbage and Rubbish Collection Fund is used to account for the financial activity of the garbage and rubbish collection.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Village's policy to use the restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities and Equity

1. Deposits and Investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

The Village has not adopted a formal investment policy, however, State statutes authorize the Village to invest funds as follows:

- a. In bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- b. In certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, but only if the financial institution complies with subsection (II).
- c. In commercial paper rated prime at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and which matures not more than 270 days after the date of purchase.
- d. In repurchase agreements consisting of instruments listed in subdivision (a).
- e. In bankers' acceptances of United States banks.
- f. In obligations of this state or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than 1 standard rating service.
- g. Mutual funds registered under the Investment Company Act of 1940, Title I of Chapter 686.54 Stat 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with authority to purchase only

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

investment vehicles that are legal for direct investment by a public corporation. However, a mutual fund is not disqualified as a permissible investment solely by reason of either of the following:

- (i) The purchase of securities on a when-issued or delayed delivery basis.
- (ii) The ability to lend portfolio securities as long as the mutual fund receives collateral at all times equal to at least 100% of the value of the securities loaned.
- (iii) The limited ability to borrow and pledge a like portion of the portfolio's assets for temporary or emergency purposes.
- h. In obligations described in subdivisions (a) through (g) if purchased through an interlocal agreement under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- i. In investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, MCL 129.11 to 129.118.
- j. In the investment pools organized under the Local Government Investment Pool Act, 1985 PA 121, MCL 129.141 to 129.150.
- (II) A public corporation that invests its funds under subsection (I) shall not deposit or invest the funds in a financial institution that is not eligible to be a depository of funds belonging to the state under a law or rule of this state or the United States.
- (III) Assets acceptable for pledging to secure deposits of public funds are limited to assets authorized for direct investment under subsection (I).
- (IV) As used in this section, "financial institution" means a state or nationally chartered bank or a state or federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and that maintains a principal office or branch office located in this state under the laws of this state or the United States.

2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of July 1. Village taxes are levied January 1, become a lien on July 1, and become delinquent after September 14. Village property tax revenues

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

are recognized when they become both measurable and available for use to finance Village operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

The 2004 taxable valuation of the Village of McBrides totaled \$2,598,668, on which ad valorem taxes levied consisted of 2.6416 mills for the Village of McBrides operating purposes.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when purchased rather than when consumed.

5. Capital Assets

Capital assets are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$100 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of proprietary fund capital assets is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period.

Capital assets are depreciated using the straight line method over the following estimated useful lives:

<u>ASSETS</u>	<u>YEARS</u>
Buildings	50
Land Improvements	20
Vehicles	5-10
Machinery and Equipment	10
Furniture and Fixtures	5

6. Long-term Obligations

At March 31, 2005, the Village had no long-term debt.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

7. Fund Balance

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

8. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

No budgets were adopted for any of the Village's funds for the 2004-2005 fiscal year.

III. DETAILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS

A. Deposits and Investments

The Village's deposits are owned by several of the Village's funds. Bank deposits are in Chemical Bank West, Stanton, MI. At year-end, the carrying amount of the Village 's deposits was \$75,362 and the bank balance was \$76,245. The bank balance was entirely covered by Federal depository insurance.

The Village's investments are categorized in the following schedule to give an indication of the level of risk assumed by the entity at year end.

- Category 1 Investments that are insured or registered or for which the securities are held by the Village or its agent in the Village 's name.
- Category 2 Uninsured and unregistered investments for which the securities are held by the counterparty's trust department (if a bank), or agent in the Village 's name.
- Category 3 Uninsured and unregistered investments for which the securities are held by the broker, dealer, or agent but not in the Village 's name.

The Village does not have any investments subject to classification.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

B. Receivables

Receivables as of year end for the government's individual major funds in aggregate, including the applicable allowances for uncollectible accounts are as follows:

				Garbage and Rubbish						
			Major		Local					
	(General	Street		Street		Collection		Total	
Receivables										
Taxes	\$	1	\$ 0	\$	0	\$	0	\$	1	
Accounts		0	0		0		27		27	
Intergovernmental	_	0	3,619		1,503		0		5,122	
Total	\$_	1	\$ 3,619	\$	1,503	\$	27	\$	5,150	

The allowance for doubtful accounts is not considered to be material for disclosure.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

		Deferred	Re	venue
	_	Unavailable		Unearned
Prepaid Garbage and Rubbish Collection Fees (Garbage and				
Rubbish Collection Fund)	\$	0	\$	168

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

C. Capital Assets

Primary Government

Timilary Government	Beginning Balance Increases Decreases			ecreases	Ending Balance			
Governmental activities:								
Capital assets, being depreciated								
Buildings	\$	11,222	\$	0	\$	0	\$	11,222
Land Improvements		4,735		11,650		0		16,385
Machinery and Equipment		18,800		0		0		18,800
Furniture and Fixtures		13,837		0		0		13,837
Vehicles		17,881		0		0		17,881
Total capital assets, being depreciated	\$	66,475	\$	11,650	\$	0		78,125
Less accumulated depreciation for:								
Buildings	\$	1,010	\$	224	\$	0	\$	1,234
Land Improvements		2,195		217		0		2,412
Machinery and Equipment		18,768		32		0		18,800
Furniture and Fixtures		13,479		167		0		13,646
Vehicles		11,579		2,876		0		14,455
Total accumulated depreciation	\$	47,031	\$	3,516	\$	0	\$	50,547
Total capital assets, being depreciated, net	\$	19,444	\$	8,134	\$	0	\$	27,578
Governmental activities capital assets, net	\$	19,444	\$	8,134	\$	0	\$	27,578

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

Unallocated Depreciation \$ 3,516

Construction Commitments:

The Village had no outstanding construction commitments as of March 31, 2005.

D. Interfund Receivables, Payables and Transfers

There were no interfund receivables for the fiscal year ended March 31, 2005.

NOTES TO FINANCIAL STATEMENTS MARCH 31, 2005

No interfund transfers occurred during the fiscal year ended March 31, 2005.

F. Long-Term Debt

At March 31, 2005, the Village was not obligated for any long-term debt.

IV. OTHER INFORMATION

A. Property Tax

The Village levied 2.6416 mills in tax on a state taxable value of \$2,598,668 on the 2004 tax roll.

The Village bills and collects it's own property taxes. Properties are assessed January 1, and the related property taxes become a lien on July 1 of the same year. These taxes are due on or before September 15 before they are added to the county tax rolls. Village property tax revenues are recognized when levied to the extent that they result in current revenues. Any delinquent personal property taxes on the current year tax roll are recorded as taxes receivable.

B. Risk Management

The Village is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees, and natural disasters. The Village carries commercial insurance to cover these risks of loss.

In addition, the Village carries commercial insurance to cover property and casualty, crime, general liability, errors and omissions, and fidelity bonds.

GENERAL FUND BALANCE SHEET

MARCH 31, 2005

ASSETS	
Cash	
Commercial Account	\$ 22,943
Money Market Account	5,938
Certificates of Deposit	10,499
Taxes Receivable	 1
TOTAL ASSETS	\$ 39,381
LIABILITIES AND FUND BALANCE	
LIABILITIES	
Accounts Payable	\$ 257
FUND BALANCE	
Unreserved	39,124
TOTAL LIABILITIES AND FUND BALANCE	\$ 39,381

<u>GENERAL FUND</u> <u>STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u>

		2005
	A	CTUAL
REVENUES		
Taxes	\$	6,933
State Grants		20,283
Charges for Services		13,758
Interest and Rents		1,251
Total Revenues	\$	42,225
EXPENDITURES		
Legislative		
Village Council	\$	3,545
General Government		
Village President		678
Clerk		610
Treasurer		1,216
Building and Grounds		13,910
Cemetery		25
Public Safety		
Village Marshall		3,958
Public Works		
Central Stores and Equipment		10,439
Street Lighting		4,574
Recreation and Cultural		
Parks and Recreation		2,893
Other Functions		3,412
Total Expenditures	\$	45,260
Excess of Revenues Over		
(Under) Expenditures	\$	(3,035)
<u>FUND BALANCE</u> - Beginning of Year		42,159
FUND BALANCE - End of Year		39,124

GENERAL FUND ANALYSIS OF REVENUES

<u>TAXES</u>		
Property Tax Levy	\$ 6,865	
Property Tax Administration Fee	68_	
Total Taxes		\$ 6,933
STATE GRANTS		
State Shared Revenues		
Sales and Use Tax	\$ 19,761	
Liquor Licenses	522	
-		
Total State Grants		20,283
CHARGES FOR SERVICES		
Street Funds		
Labor and Equipment Rental		13,758
INTEREST AND RENTS		
Interest Earnings	\$ 136	
Rents	1,115	
Total Interest and Rents		1,251
TOTAL REVENUES		\$ 42,225

<u>GENERAL FUND</u> <u>ANALYSIS OF EXPENDITURES</u>

<u>LEGISLATIVE</u>					
Village Council					
Personal Services					
Salaries and Wages			\$	1,640	
Supplies					
Office Supplies				405	
Other Services and Charges					
Professional Fees				311	
Printing and Publishing				289	
Miscellaneous					
Drain Assessment				195	
Dues				331	
Other				374	
Total Legislative					\$ 3,545
GENERAL GOVERNMENT					
					
Village President Personal Services					
	¢	660			
Salaries and Wages	\$	660			
Other Services and Charges		10	ф	67 0	
Miscellaneous		18	\$	678	
Clerk					
Personal Services	4	-0-			
Salaries and Wages	\$	605			
Supplies					
Office Supplies		5		610	
Treasurer					
Personal Services					
Salaries and Wages	\$	985			
Supplies					
Office Supplies		111			
Other Services and Charges					
Printing and Publishing		67			
Miscellaneous		53		1,216	
Building and Grounds					
Supplies					
Operating Supplies	\$	23			

GENERAL FUND ANALYSIS OF EXPENDITURES

Other Services and Charges Contracted Service Utilities Communication Internet Capital Outlay	 157 1,258 622 200	2,260	
Paving		11,650	
Cemetery			
Other Services and Charges		25	
Miscellaneous		25	
Total General Government			16,439
PUBLIC SAFETY			
Village Marshall			
Other Services and Charges			
Contracted Protection			
Edmore - Home Police Department			3,958
•			
PUBLIC WORKS			
Central Stores and Equipment			
Personal Services			
Salaries and Wages	\$ 5,043		
Supplies			
Operating Supplies	1,029		
Signs	1,838		
Other Services and Charges			
Professional Services	2,061		
Maintenance	142		
Miscellaneous	 326	\$ 10,439	
Street Lighting			
Other Services and Charges			
Public Utilities		 4,574	
Total Public Works			15,013

<u>GENERAL FUND</u> <u>ANALYSIS OF EXPENDITURES</u>

RECREATION AND CULTURAL		
Parks and Recreation		
Other Services and Charges		
Repair and Maintenance	\$ 299	
Public Utilities	654	
Miscellaneous - Holidays	575	
Miscellaneous - Decorations	1,365	
Total Recreation and Cultural		2,893
OTHER FUNCTIONS		
Insurance	\$ 2,711	
Employee Benefits		
Workmen's Compensation	 701	
Total Other Functions		 3,412
TOTAL EXPENDITURES		\$ 45,260

$\frac{\text{MAJOR STREET FUND}}{\text{BALANCE SHEET}}$

MARCH 31, 2005

ASSETS	
Cash on Deposit	
Money Market Account	\$ 16,253
Due from Other Governmental Units	3,619
TOTAL ASSETS	\$ 19,872
LIABILITIES AND FUND BALANCE	
LIABILITIES	\$ 0
FUND BALANCE	
Reserved for Major Streets	 19,872
TOTAL LIABILITIES AND FUND BALANCE	\$ 19,872

<u>MAJOR STREET FUND</u> <u>STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u>

REVENUES	
State Grants	
Motor Vehicle Highway Fund - Act 51	\$ 14,001
Interest and Rents	
Interest Earnings	79
Total Revenues	\$ 14,080
EXPENDITURES	
Public Works	
Highways, Streets and Bridges	
Maintenance	
Other Services and Charges	
Labor, Supplies and Equipment Rental	
Routine Maintenance	\$ 6,013
Winter Maintenance	3,006
Administration	200
Total Expenditures	\$ 9,219
Excess of Revenues Over (Under) Expenditures	\$ 4,861
FUND BALANCE - Beginning of Year	15,011
FUND BALANCE - End of Year	\$ 19,872

LOCAL STREET FUND BALANCE SHEET

MARCH 31, 2005

<u>ASSETS</u>	
Cash on Deposit	
Money Market Account	\$ 19,148
Due from Other Governmental Units	1,503
TOTAL ASSETS	\$ 20,651
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	\$ 0
FUND BALANCE Reserved for Local Streets	20,651
	 -,,,,
TOTAL LIABILITIES AND FUND BALANCE	\$ 20.651

LOCAL STREET FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

<u>REVENUES</u>	
State Grants	
Motor Vehicle Highway Fund - Act 51	\$ 5,809
Interest and Rents	
Interest Earnings	 85
Total Revenues	\$ 5,894
<u>EXPENDITURES</u>	
Public Works	
Highways, Streets and Bridges	
Maintenance	
Other Services and Charges	
Labor, Supplies and Equipment Rental	
Routine Maintenance	\$ 2,893
Winter Maintenance	1,446
Administration	 200
Total Expenditures	\$ 4,539
Excess of Revenues Over (Under) Expenditures	\$ 1,355
FUND BALANCE - Beginning of Year	 19,296
FUND BALANCE - End of Year	\$ 20,651

$\frac{\text{GARBAGE AND RUBBISH COLLECTION FUND}}{\text{BALANCE SHEET}}$

MARCH 31, 2005

ASSETS	
Cash on Deposit	
Commercial Account	\$ 581
Accounts Receivable	27
TOTAL ASSETS	\$ 608
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	
Deferred Revenue	\$ 168
ELIND DALANCE	
FUND BALANCE	4.40
Reserved for Garbage and Rubbish Collection	 440
TOTAL LIABILITIES AND FUND BALANCE	\$ 608

GARBAGE AND RUBBISH COLLECTION FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

REVENUES		
Charges for Services		
Refuse Collections		\$ 7,360
EXPENDITURES		
Public Works		
Garbage and Rubbish Collection		
Supplies		
Office Supplies	\$ 69	
Other Services and Charges		
Contracted Services	7,091	 7,160
Excess of Revenues Over (Under) Expenditures		\$ 200
FUND BALANCE - Beginning of Year		 240
<u>FUND BALANCE</u> - End of Year		\$ 440

STATEMENT OF 2004 TAX ROLL MARCH 31, 2005

STATE EQUALIZED VALUATION	\$ 2,598,668
MILLS	 2.6416
Taxes Assessed	\$ 6,865
Taxes Collected	 6,347
Taxes Returned Delinquent	\$ 518

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 231-775-9789 FAX: 231-775-9749

M. WAYNE BEATTIE, C.P.A. 1902 - 1990

JACK H. BAIRD, C.P.A. JERRY L. COTTER, C.P.A. DOUGLAS P. McMULLEN, C.P.A. DALE D. COTTER, C.P.A. STEVEN C. ARENDS, C.P.A.

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JOHN F. TAYLOR, C.P.A.

SCOTT A. HUNTER., C.P.A. JONATHAN E. DAMHOF, C.P.A.

MICHAEL D. COOL, C.P.A.

Baird, Cotter and Bishop, P. C.

CERTIFIED PUBLIC ACCOUNTANTS

July 21, 2005

LETTER OF COMMENTS AND RECOMMENDATIONS

To the Village Council Village of McBrides McBrides, Michigan

During the course of our audit of the basic financial statements of the Village of McBrides for the year ended March 31, 2005, we noted the following list of items which we feel deserve comment:

Budgeting

To be in compliance with Public Act 621 of 1978, the Village should adopt budgets for all funds of the Village.

Recordkeeping

The accounting records for the year ended March 31, 2005, were found to be in good order and in compliance with the State's uniform accounting system. We compliment the clerk and treasurer for a job well done.

<u>Investment Policy</u>

Public Act 196 of 1997 became effective on December 30, 1997. It required that local units of government adopt an investment policy within 180 days of the end of the fiscal year they were in on the day the act took effect. Therefore, the Village should have adopted an investment policy by September 30, 1998 to comply with P.A. 196. The new law requires the policy to provide a statement of purpose, a delegation of authority to make investments, a list of authorized investment instruments, and to provide procedures for safekeeping of assets. As of the date of this letter, no policy had been adopted. We are available to assist the Village with developing a policy.

Reportable Condition in Internal Controls

As part of our audit of the Village we considered the internal control structure in order to determine our auditing procedures. We are issuing a separate letter which addresses reportable conditions.

We wish to express our appreciation for the cooperation and courtesy extended to our staff by the Village clerk and treasurer during the course of our audit. In addition, we would like to thank the Village Council for its continued confidence in our firm. If you have any questions relative to the preceding comments and recommendations, or other areas of your annual audit, please feel free to call on us.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.

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Baird, Cotter and Bishop, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

July 21, 2005

LETTER OF REPORTABLE CONDITIONS

To the Village Council Village of McBrides McBrides, Michigan

In planning and performing our audit of the basic financial statements of the Village of McBrides, Michigan for the year ended March 31, 2005, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control structure. However, we noted certain matters that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the basic financial statements.

The relatively small number of people involved in the accounting functions of the Village and the design of the accounting system as developed by the state make it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.

The lack of budgets for the Village's funds provides no budgetary control. Budgeting is an essential element of the financial planning, control and evaluation process of governments.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the basic financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe that the conditions described above are material weaknesses.

This report is intended solely for the information and use of the Council and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C.

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